

Investment Case

Established growing business with exceptional growth upside

- PROFITABLE: established business with robust first mover advantage in rapidly developing multibillion-pound global market.
- SCALABLE: business model underpinned by established team and operational structures that includes global distribution network of +3,000 partners, distributors and dealers.
- PROVEN: range of market leading products with innovative functionality powered by proprietary inhouse developed core technology.
- FORECAST: YoY revenue growth from £30m to £71m underpinned by existing forward contracts of £160m, with significant upside potential from new contract pipeline worth ~£1.4bn of which £380m are at a mature stage.





Business model and financials

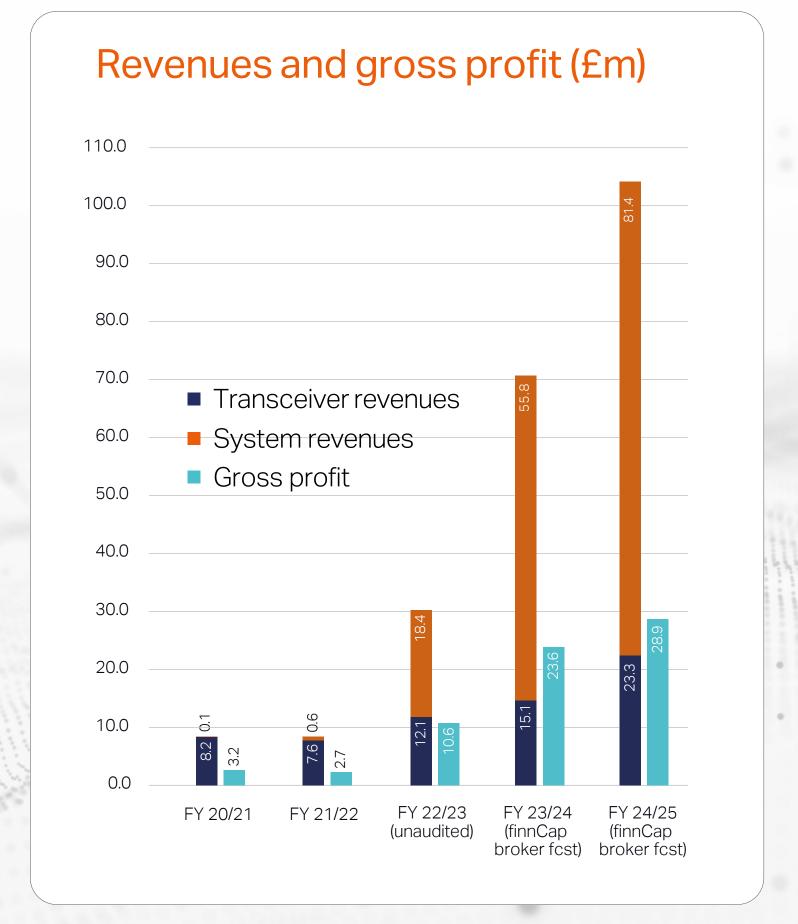
Financial highlights

(12 months ending March 2023)

- 265% increase in revenues to £30m.
- EBITDA £2.5m.
- £20m headroom increase in standby loan note programme.
- £11.5m cash payments from system customers as per contracts.

Critical business metrics

- Scalable business model. Overheads decoupled from revenue growth.
- Defensible profit margins and market pricing.
- Wide spread of customers across multiple global markets.
- Repeat and recurring revenue streams from hardware, software, data and services.

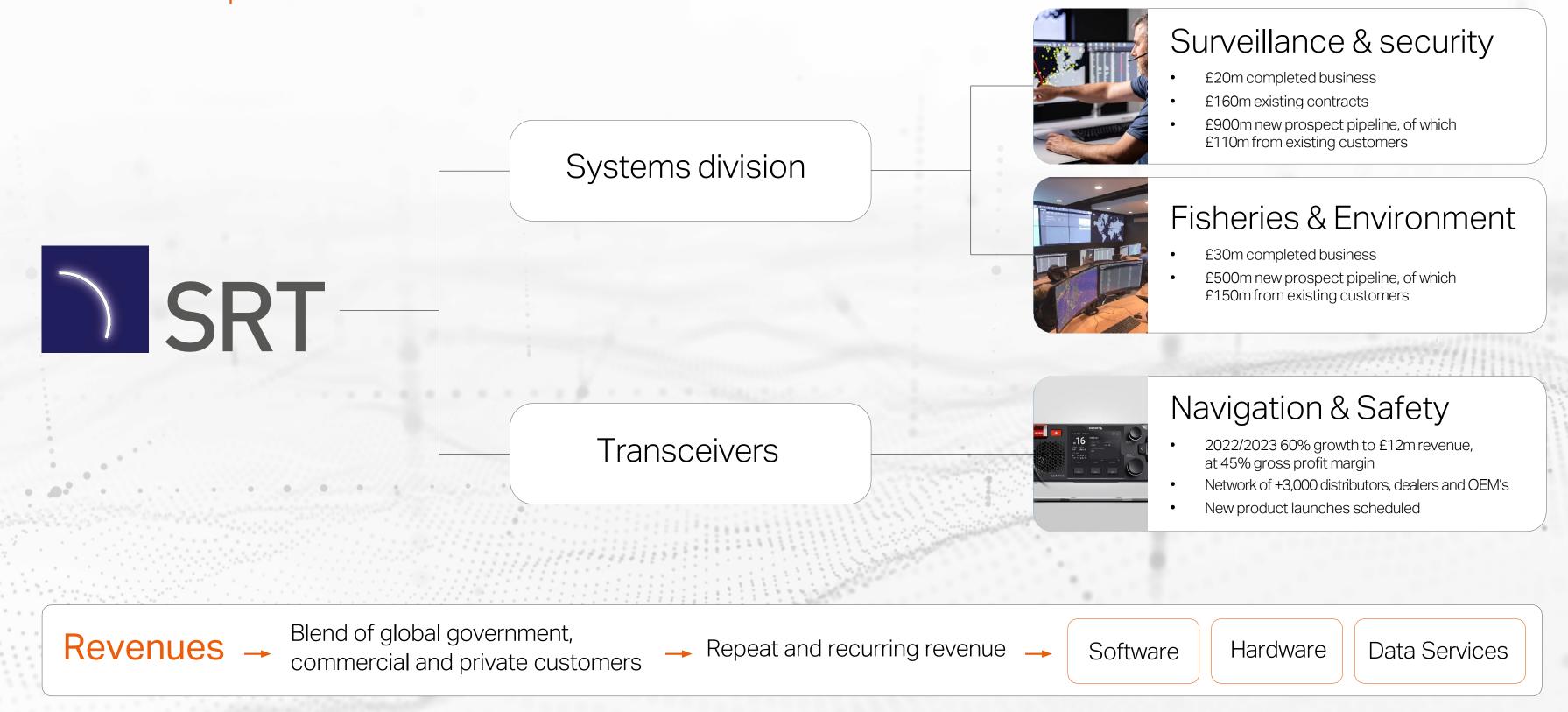


2023/24 forecasts underpinned by contracts, with further upside potential from pending new contracts Revenues contingent on project implementation schedules which may vary.



Operating divisions

Complementary business divisions building on established market positions.



Market

Multi-billion-pound global market opportunity

Global macro trend of analogue to digital driving market growth to a forecast value 80% of \$350bn* by 2031. global trade relies on the sea Multiple fundamental market growth 361 million km² and demand drivers. of sea area Security Economic Safety Environment 1.6million km of coastline New generation of digital systems deliver 26 million vessels significantly enhanced maritime domain **Market Comparative:** awareness to mariners and governments. Air Traffic Control (ATC). 30,000 commercial aircraft = \$9bn pa market *Source: Transparency Global Markets Report 2022



Solving global MDA problems

Our solutions embed proprietary technologies and a new generation of AI to help solve multiple maritime problems.

- Protection and defence of marine territory, sovereignty and borders.
- Sustainable fishing and prevention of illegal fishing to ensure food security.
- Detection and prevention of illegal activities, such as people, weapon and drug smuggling.
- Detection and prevention of pollution and protection of the marine environment.
- Safer and more efficient navigation.





Target market segments

Established market leader in key market segment

Surveillance & security



Our Opportunity:

Governments and coast guards require maritime intelligence to operate efficiently and effectively. Detect illegal and suspicious activities, border incursions etc. Most have minimal capability today.

Our Solution:

Turn-key system solution that delivers enhanced surveillance and maritime intelligence with integrated command and control.

Our Advantage:

Fully integrated system that uses advanced data fusion, Dynamic-Ai and visualisation to deliver national scale persistent surveillance and intelligence. Scalable and future proof. Established market leader.

Fisheries & Environment



Our Opportunity:

4 million fishing boats worldwide with only around 1% actively monitored and managed. Massively important industry for employment and food security. Over and illegal fishing a massive issue.

Our Solution:

Turn-key system solution that delivers a complete end to end fisheries management solution - from tracking to catch reporting and auditing.

Our Advantage:

Highly cost effective solution that makes fisheries monitoring financially viable at a national scale, whilst also providing a full suite of specialist end to end functionality within a single integrated system. Established market leader.

Navigation & Safety





Our Opportunity:

Navigation safety and efficiency for 26m commercial and leisure vessels of increasing importance - autonomous shipping.

Our Solution:

Range of digital {AIS/VHF} transceivers that provide real time vessel to vessel data and voice communication

Our Advantage:

Full range of proven products known and established in the market. Over 380,000 devices manufactured and sold, through a global network of +3.000 dealers, distributors and OEM's.



Navigation Transceivers

Proven and established range of products





- Real time vessel to vessel communication without network.
- Automated anti-collision alerts and avoidance.
- Digital aids to navigation to enable autonomous and efficient commercial shipping



The SRT-MDA System

Next generation digital maritime surveillance and intelligence



- Integration of multiple sensor platforms (coastal, vessel, mobile, drone, satellite) and types (radar, AS, IR, RF).
- Modular and scalable architecture coupled with customisable functionality for different customer types.

- Advanced Ai analytics enable enhanced detection, identification and characterisation of targets.
- AR visualisation enables enhanced surveillance operator situational awareness.
- Fully integrated digitised operational workflow for effective and efficient response management.



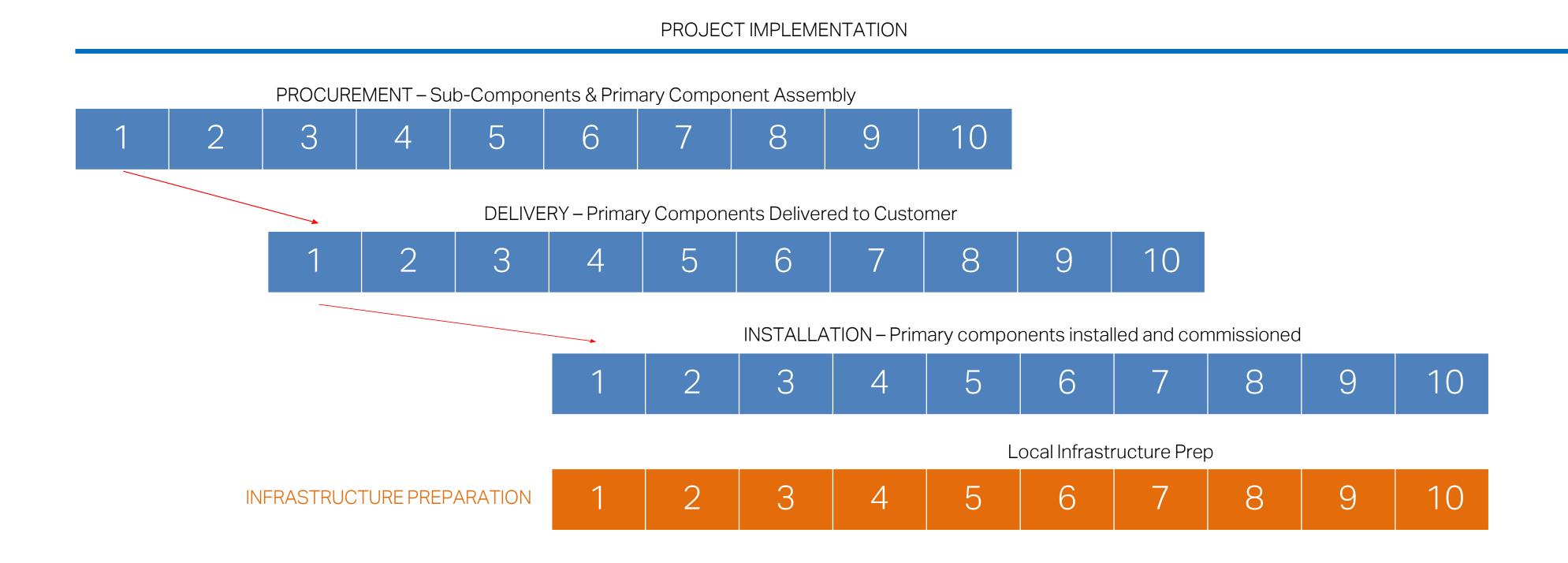
SRT-MDA System





System Contract Delivery Cycle

Each system contract comprises of multiple primary components, each of which comprises of multiple subcomponents. Primary components are delivered in multiple interlinked phases. Revenue is generated by 'delivery' of primary components followed by their installation & commissioning.





New system contract pipeline

Growing pipeline offers significant upside potential

£1.4 bn

New Systems Contract Pipeline expected to continue to grow. (Includes £260m follow-on from existing customers)

2023 2024 2025 2026 2027 2028

~£380m

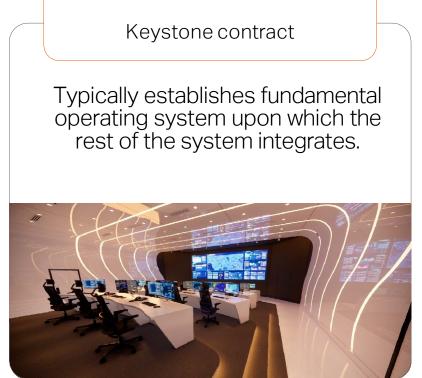
New Systems Contract Pipeline expected to continue to grow. (Includes £260m follow-on from existing customers)

~£1.02bn

At various early/medium stage

SRT Expect most system customers to be source of long-term business through multiple follow-on contracts.

Value of each system contract typically realised over 2-year implementation period.



Contract 1:

Contract 2:

New systems capacity

As a customer uses new systems, they want to add additional users, sensor systems or data to enhance the effectiveness of the solution.



Contract 3:

New systems capacity

Customer will continue to add new sensor systems and data, command centres, etc.





Business growth drivers

North America

£1.3m

of revenue generated in 2022/23

£3.1m

Finn forecast revenue - 2023/24

Rest of the world

£1.2m

of revenue generated in 2022/23

£1.3m

Finn forecast revenue - 2023/24

Europe

£9.1m

of revenue generated in 2022/23

£9.4m

Finn forecast revenue - 2023/24

Middle East

£12.6m

of revenue generated in 2022/23

£13.3m

Finn forecast revenue - 2023/24

South-East Asia

£6.1m

of revenue generated in 2022/23

£44.0m

Finn forecast revenue - 2023/24

Fundamental factors driving build-up of multi-billion-pound global market and SRT growth

- Broker (Finn) forecast for revenues to grow from £30m YE-Apr-23, to £71m in current year (YE-Apr-24).
- Underpinned by £160m of existing system contracts and growing transceivers business.
- Upside potential from £380m of new system contract opportunities (from new and existing customers) which are at mature stage.
- Potential further upside over 1 to 5 years from ~£1bn of new contract opportunities currently in earlier stages of the sales process.
- Pipeline expected to continue to grow with new opportunities from existing and new customers.





Global market

Fundamental long-term market demand drivers across many segments.

Established market position

Defensible position – established brand, customer networks, distribution, technology and products.

Experienced team

Profitable and growing

Rapidly growing business with

first mover advantage in global

multi-billion-pound market.

Established company team led by experienced management.

Significant and growing pipeline

£160m of existing contracts, medium-term upside from £1.4bn of new prospect pipeline from existing and new customers.

Appendix 2

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