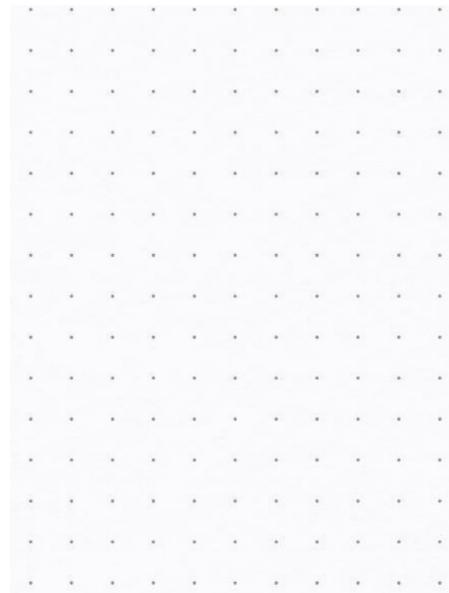
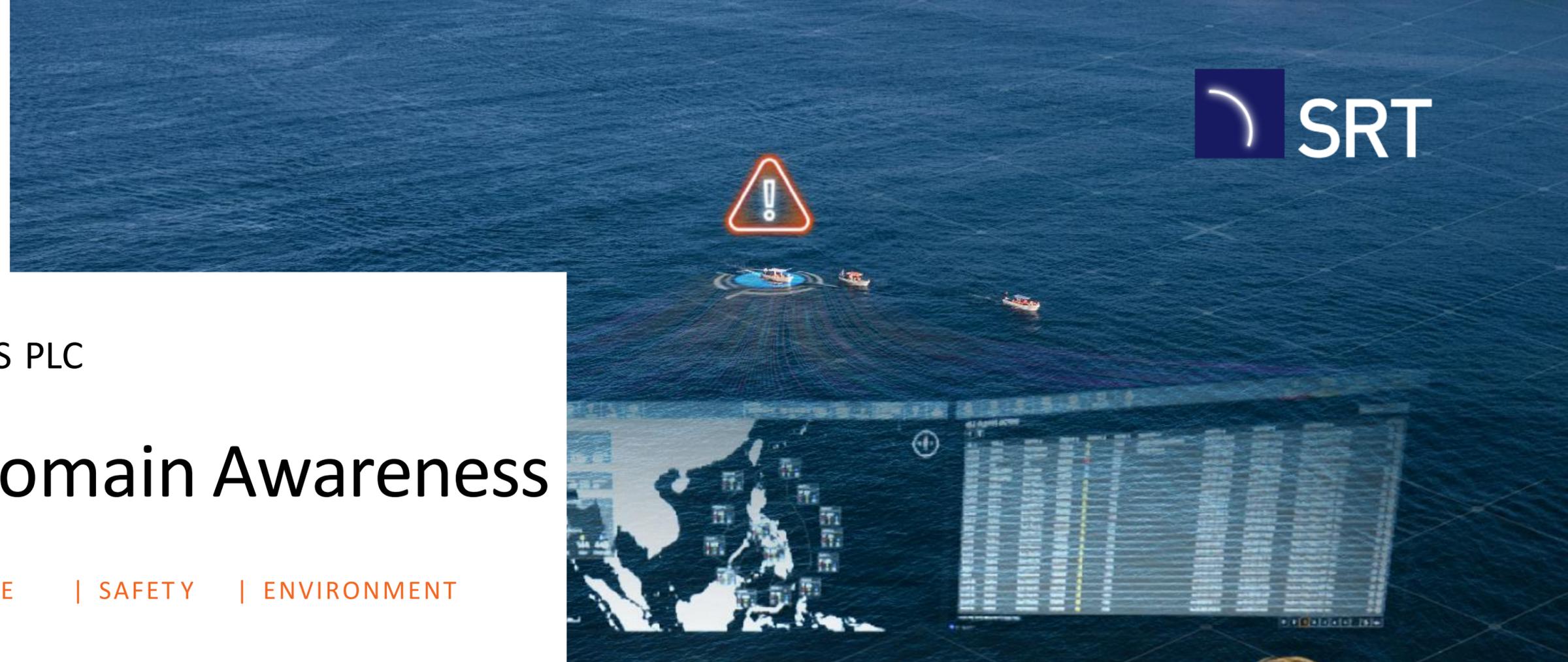


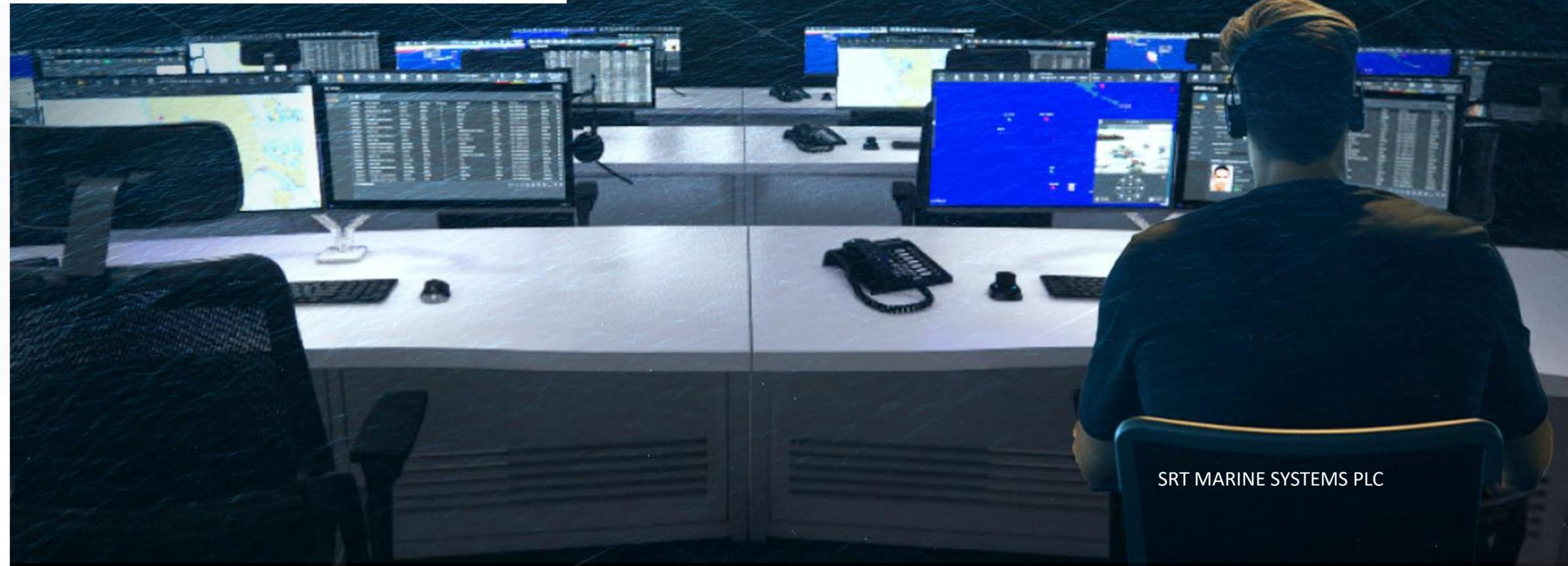
SRT MARINE SYSTEMS PLC

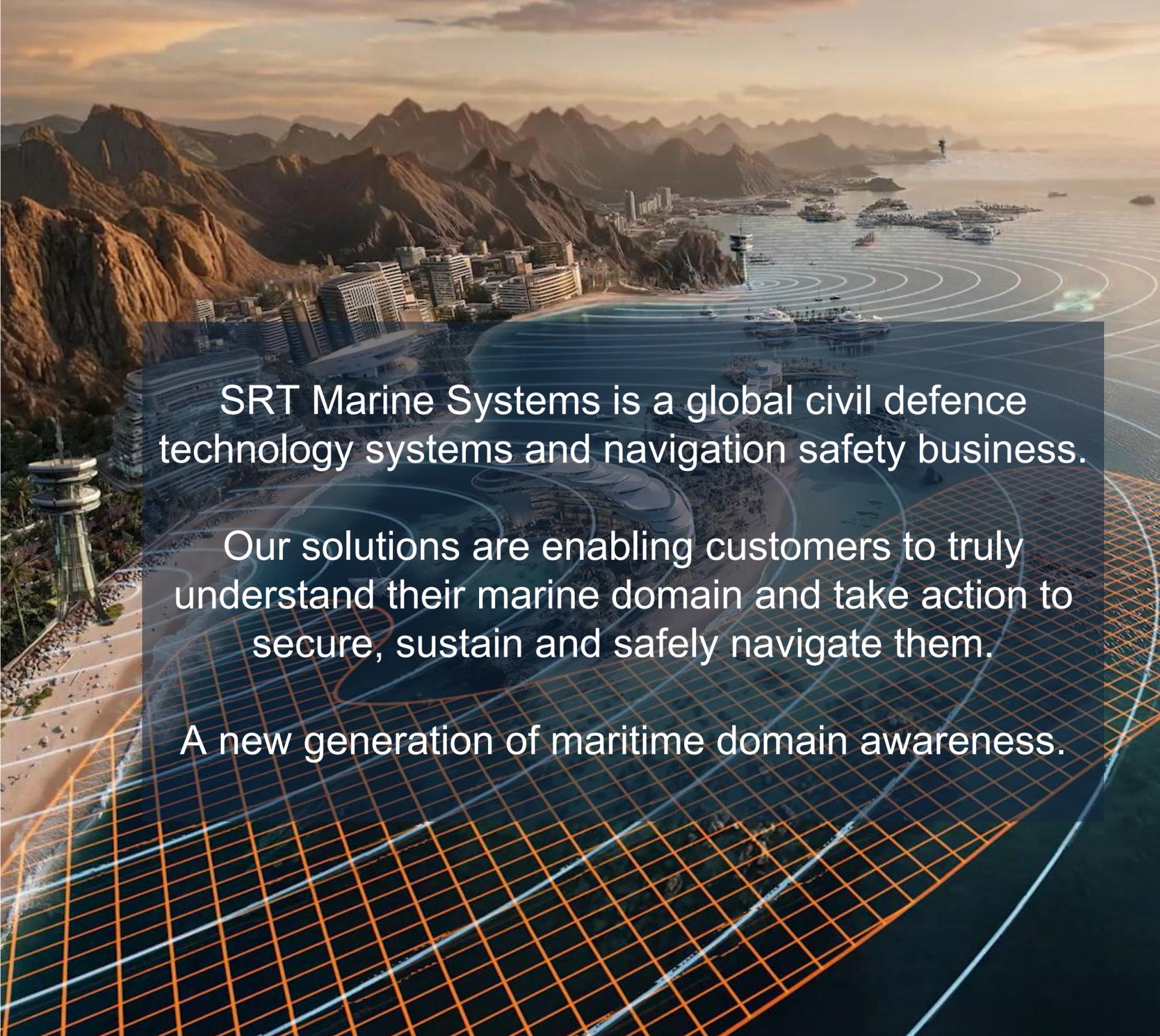
Maritime Domain Awareness

SECURITY | INTELLIGENCE | SAFETY | ENVIRONMENT



December 2025
Corporate - Investors





SRT Marine Systems is a global civil defence technology systems and navigation safety business.

Our solutions are enabling customers to truly understand their marine domain and take action to secure, sustain and safely navigate them.

A new generation of maritime domain awareness.



Our business & market

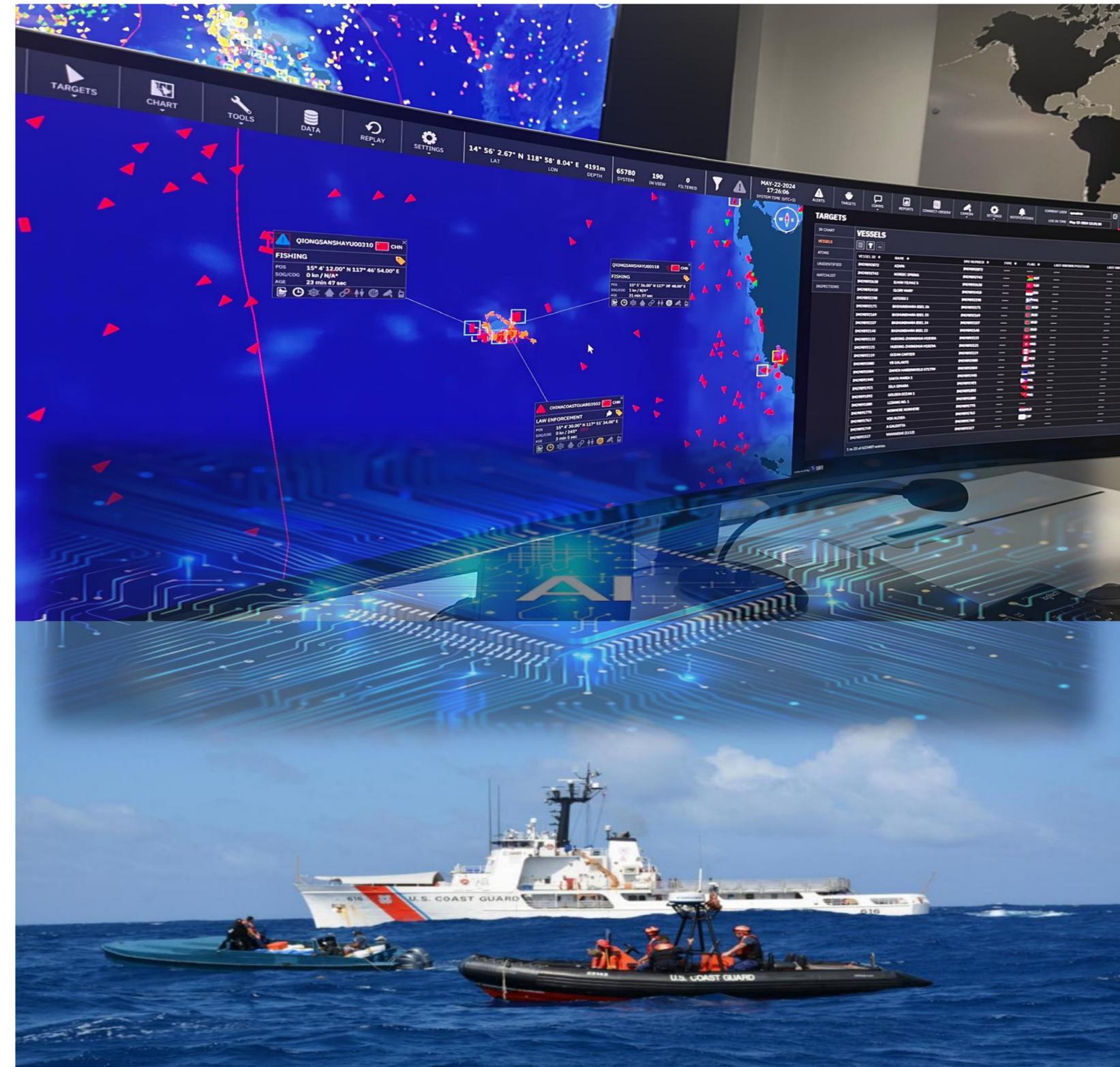
We deliver maritime domain awareness.

Global MDA Market– Est 180 countries with coastlines and important maritime areas. Est 30 million commercial and leisure vessels.

Real Issues to solve – the marine domain is economically important. From infrastructure security, transportation and food security (fisheries) to safety, environmental, border and sovereignty integrity.

SRT Solutions – we provide tech-based solutions that provide surveillance and insight to marine stakeholders. From national coast and border agencies to fisheries and vessel operators.

Two Business Divisions– Systems business focused on security and environmental sustainability for sovereigns. Nav Safety Business focused on navigation safety for commercial and leisure boats, ports and waterways.



Market-Fit Solutions

INTEGRATED SURVEILLANCE SYSTEMS BUSINESS



SURVEILLANCE AND SECURITY

Our Opportunity:

Today most nations have modern integrated digital Air Traffic Control systems – but for their larger marine domains, rely on old analogue unintegrated systems that provide little insight on their marine domain. They now want the same intelligence for their marine domain.

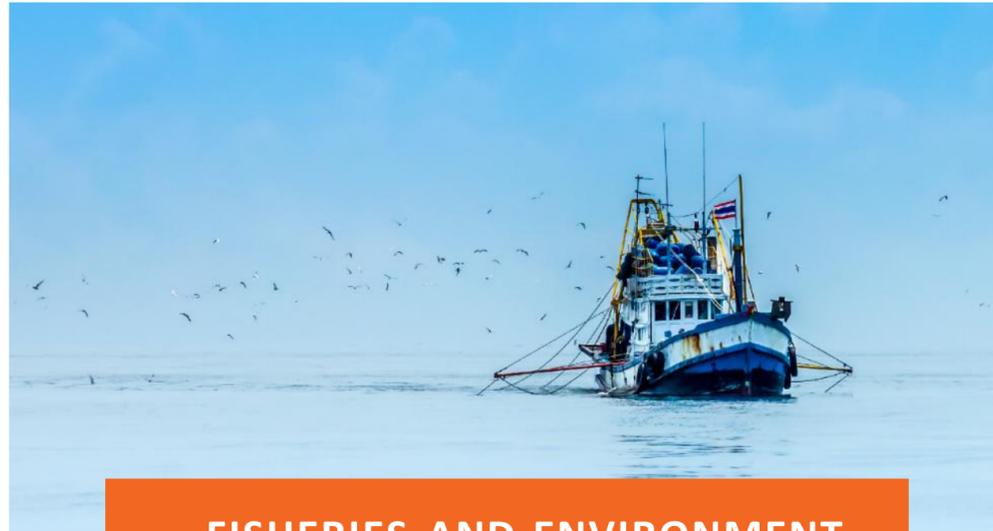
Our Solution:

The SRT-MDA System. A digital fully integrated Ai powered maritime surveillance system. Enables continuous persistent surveillance and monitoring of entire national maritime domains.

Our Advantage:

First market innovator and leader. Proven system, core technology and project implementation capability. Multiple references.

COAST GUARDS



FISHERIES AND ENVIRONMENT

Our Opportunity:

Fishing is a ~\$700bn a year global industry. Estimated 4 million commercial fishing boats worldwide – vast majority not actively tracked or managed. Unregulated, illegal and overfishing threatens future productivity, national incomes and food security.

Our Solution:

The SRT-F/MDA System. A digital integrated national scale system that enables cost effective fisheries monitoring and management on a national scale.

Our Advantage:

First market innovator and leader. Proven system, core technology and project implementation capability. Multiple references.

FISHERY AUTHORITIES

NAVIGATION SAFETY BUSINESS



EFFICIENCY AND SAFETY

Our Opportunity:

Estimated 33 million commercial & leisure boats seeking to navigate more safely and effectively through the use of a new generation of digital navigation technologies and aids.

Our Solution:

Established and growing range of smart navigation and communication devices that support enhanced digital navigation safety.

Our Advantage:

Proven range of products covering commercial & leisure segments with over 400,000 devices supplied. Global distribution network of ~5,000 dealers, distributors and OEMs.

VESSELS & PORTS

Corporate Snap Shot

Established global civil-defence tech business with first mover advantage providing intelligent maritime systems to sovereigns and mariners

- Multi-billion dollar global market opportunity with fundamental demand drivers - security, safety and environment.
- Management team with depth and experience.
- Scalable business model with growing PBT margin.
- Established global brand, proven products and technologies that solve real issues.
- Multiple revenue streams from sticky, long term customers.
- Growing base of long-term sovereign customers with c£330m of existing contracts under implementation.
- Profitable, cash positive, strong margins and strengthening balance sheet.
- £1.8bn of visible future contract opportunity pipeline offers long term growth visibility and upside prospects.

+26%

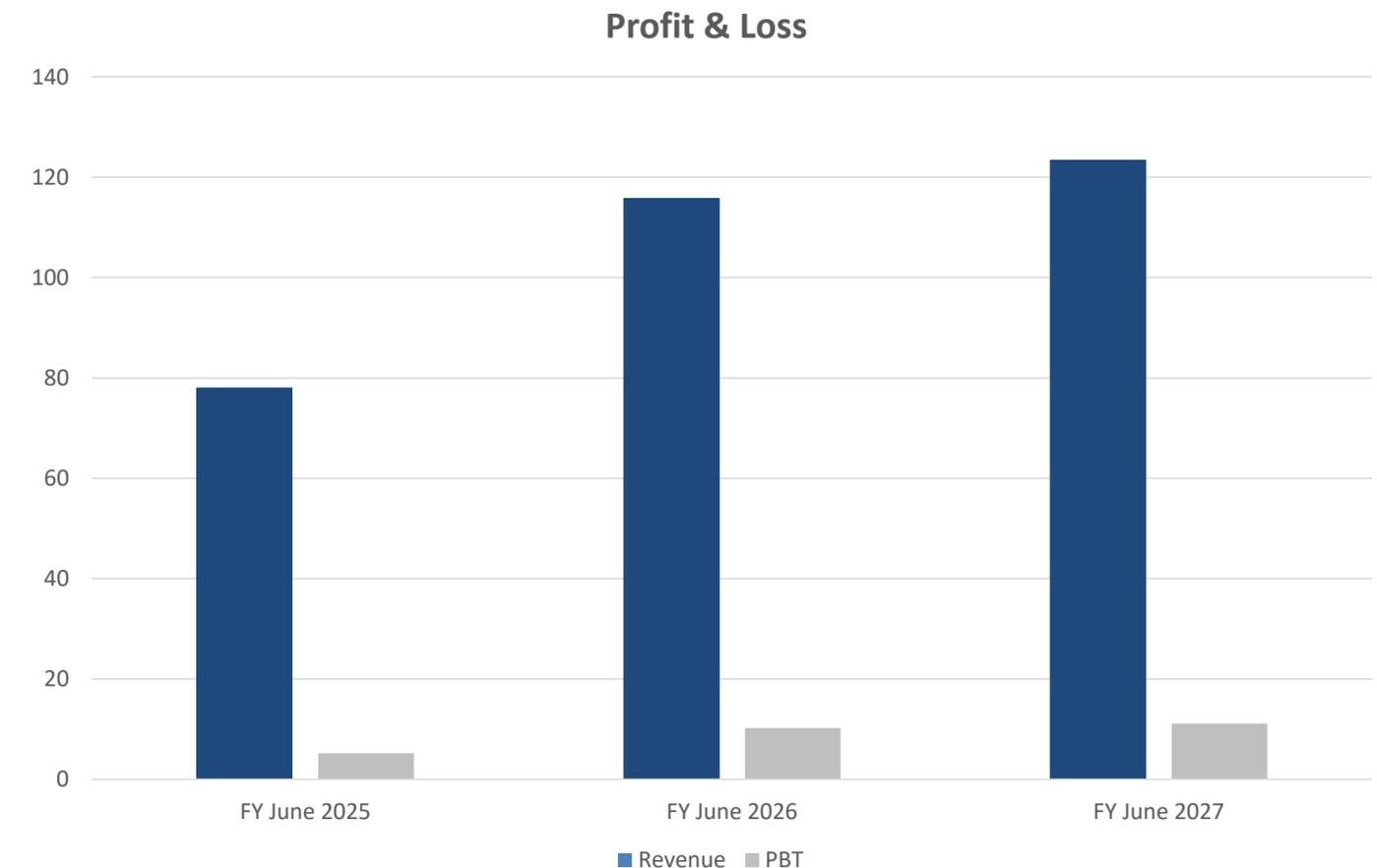
REVENUE CAGR

Broker Forecast 2025 to 2027

+ 46%

PBT CAGR

Broker Forecast 2025 to 2027



FY June 2025 – Actuals.

FY June 2026 & 2027 – Broker forecast based on existing contracts

Navigation Safety Business

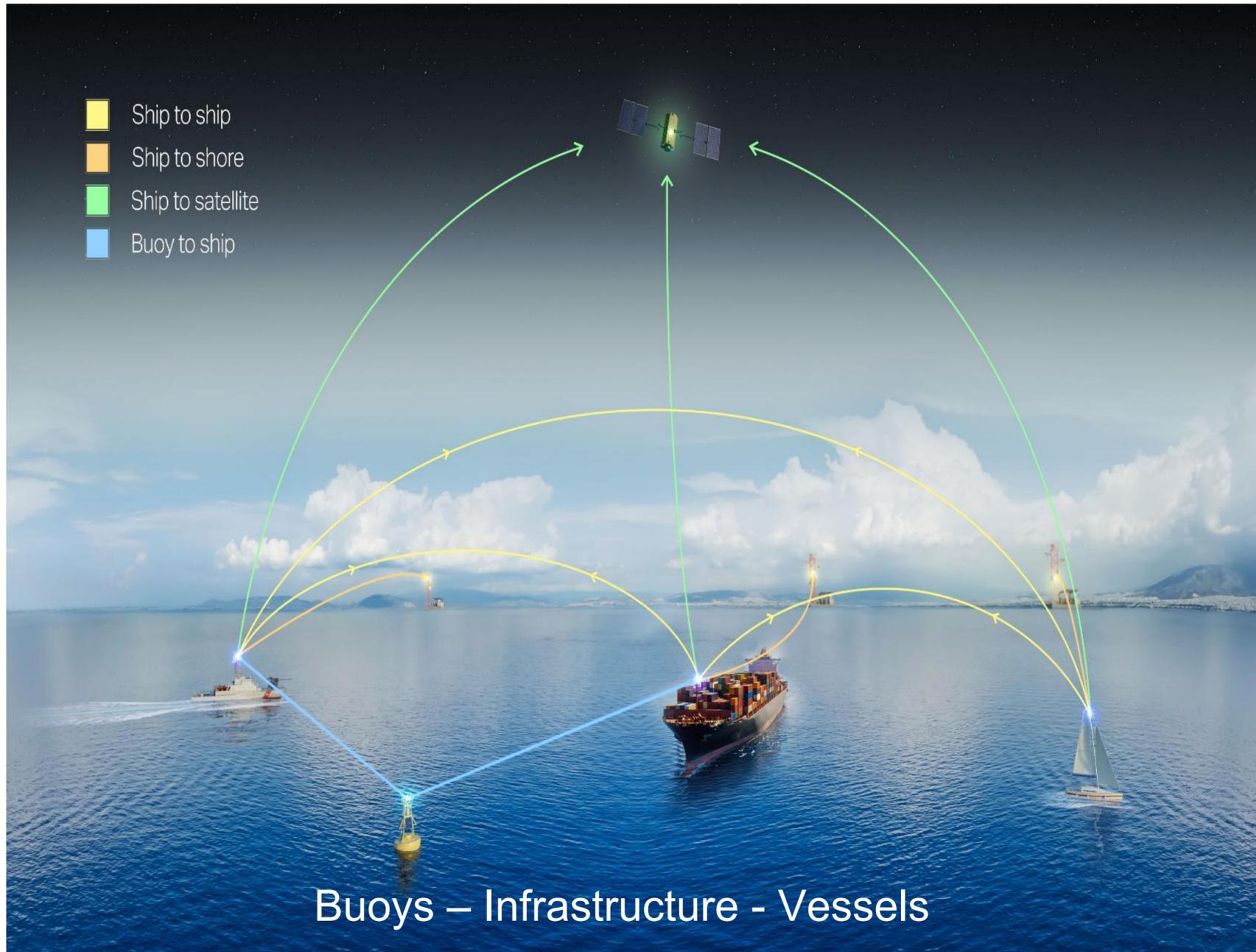
Maritime Domain Awareness

Safety | Efficiency | Autonomy



Navigation Safety Business

We believe the global marine market is on a journey to digitise. We aim to be a leading enabler.



- Commercial and leisure boat operators, port and waterway authorities. Regulatory and safety demand drivers.
- Establish product portfolio, brand and global sales network (5,000 distribution partners).
- Circa 45% blend gross profit margin. Scalable business model.
- Future growth to be driven by combination of market digital navigation adoption and growth of product portfolio.

Navigation Safety Business

Global market primarily driven by regulation, efficiency and safety. Three sub-divisions focused on specific segments.



OEM Business

SRT provides core technology and complete product solutions to a range of companies with their own existing marine electronics brands. Enables the customer to focus resources on other product and technology segments whilst maintaining a complete and competitive product offer. End customer is typically a new build boat requiring a complete nav suite.



Em-trak Business

SRT's own marine electronics brand now established around the world as an AIS market leader. Leveraging brand, distribution and SRT tech to expand product range and full digital navigation and communication solution that integrate with mobile devices. Targeting retro-fit market for commercial and leisure vessels – regulated and unregulated



Digital AtoN System Business

DAS is leveraging SRT's established global leadership in AIS AtoN to enable the transition to digital shipping. Physical aids to navigation such as lanterns and buoys are being supported with real time digital markers that facilitate safer navigation, as well as innovations such as autonomous shipping. DAS envisages ports and waterways becoming digital marine highways that are safer and more efficient.

Navigation Safety Business – innovating the future

Innovation. NEXUS – em-trak X100. Expanding beyond AIS into the wider nav safety market



X100

A new concept in marine safety communications. Integrated VHF and AIS with an app which integrates and enables any mobile device to be a full function convenient wireless command and safety handset.

Class D VHF/DSC Radio

Integrated AIS Class B – High powered with silent mode.

Integrated GPS and VHF splitter – only one VHF antenna required

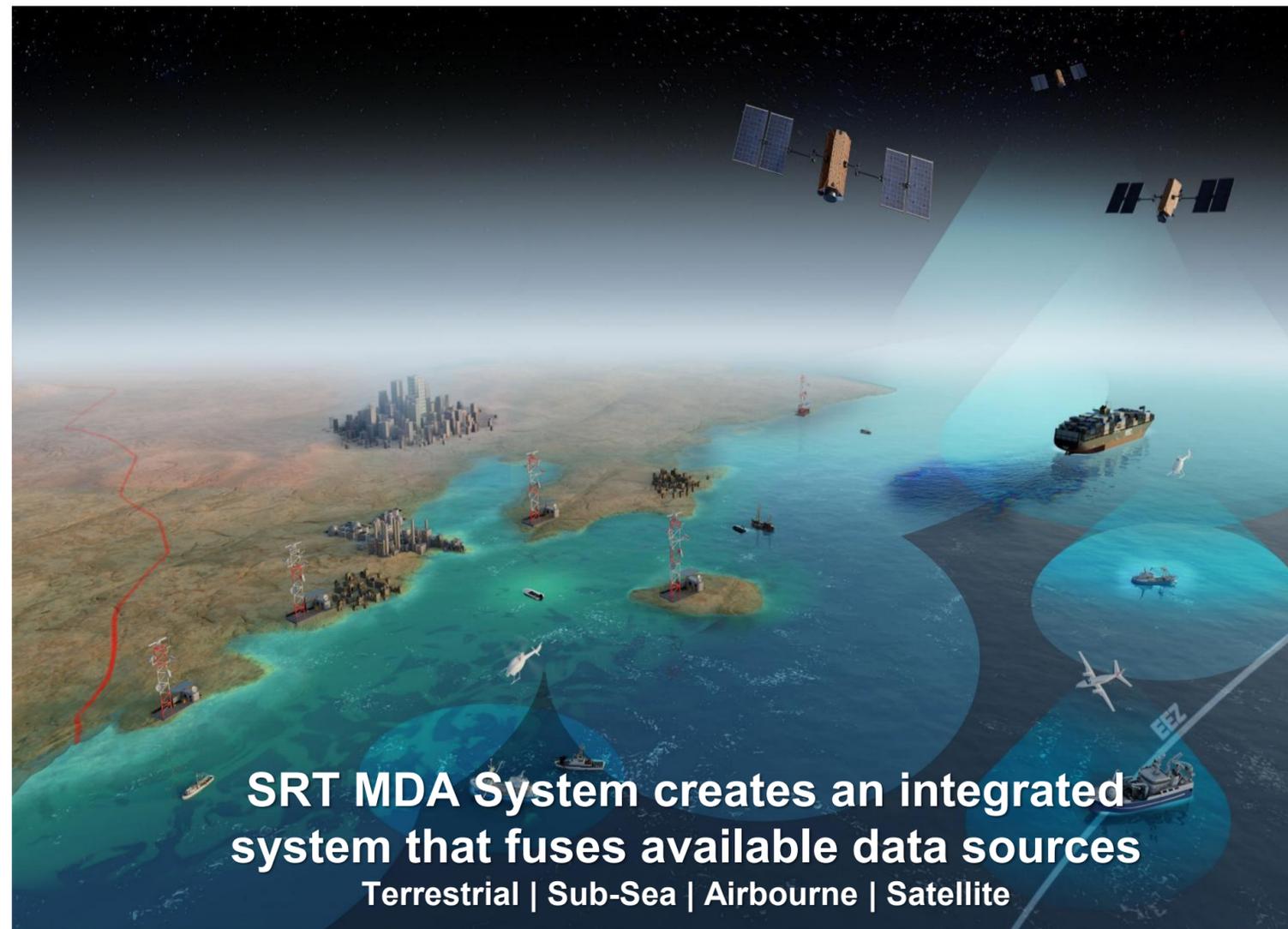
X100-CONNECT App for any Apple or Android watch or phone– enables mobile command mic with full VHF/DSC calling, Private Intercom, MoB

Flexibility connectivity and networking - WiFi & Bluetooth with NMEA2000 and NMEA0183

Ruggedized and waterproof

MDA System Business

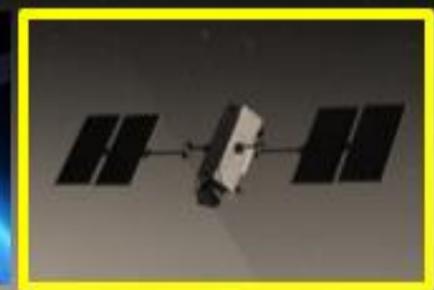
Turn-key national surveillance and management systems that provides insight, intelligence, command & control enabling sovereign agencies to adopt Intelligence Lead Operations (ILO) doctrine that optimise effectiveness and efficiency.



Our customers are national sovereign civil defence and management agencies such as National Coast Guards and Fishing & Environment Ministries

Fully Integrated C5iSR Surveillance

SRT Dynamic-Ai powered Intelligence



COMMAND CENTRES



COAST STATIONS



USV



UAV



MOBILE COMMAND



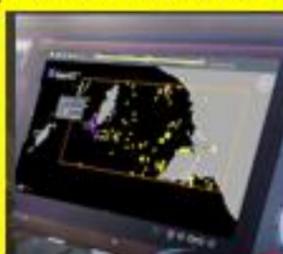
ISLAND STATIONS



AIRCRAFT



PATROL VESSELS



All fully integrated into a single secure system by the proprietary SRT –MDA System

MDA Systems Business

We are busy delivering a new generation of MDA to a growing base of sovereigns each of whom are on a long-term journey to buildup their MDA capacity. We expect more to join.



Surveillance USV & UAV's



Surveillance Towers & Sensors



Integrated Command Centres

● Hi-tech maritime surveillance system on way
'Ring of steel' to protect Bahrain

By GUY FENNELL

Bahrain is deploying artificial intelligence (AI) as part of a surveillance system to its territorial waters.

A US-based MDA System is working with the Command to use of AI to detect and track vessels in the waters of Bahrain. The system will use AI to detect and track vessels in the waters of Bahrain. The system will use AI to detect and track vessels in the waters of Bahrain.

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Multiple Sovereign Customers

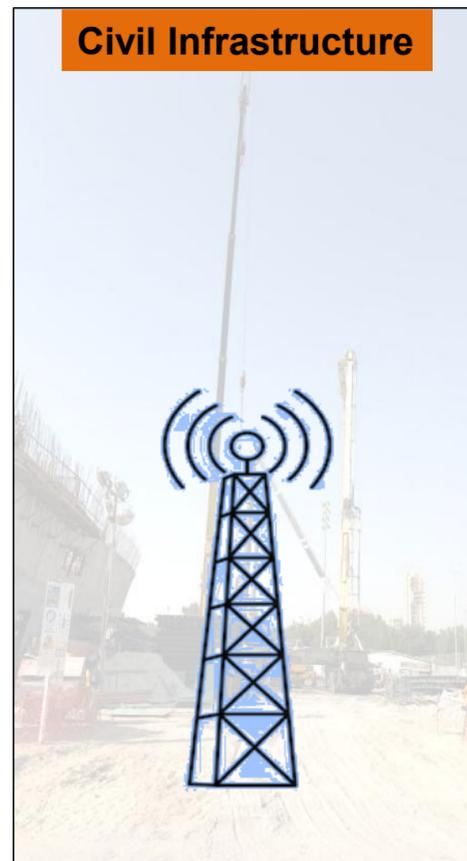


Turn-key system solutions. Proven delivery.
Respected and known worldwide.

MDA System Business – Modular

System projects comprise multiple components and revenue streams. Modular and flexible to support future growth.

SRT-MDA Surveillance System



We refurbish & build new infrastructure such as surveillance towers and command centres with futuristic design and resilience. SRT design – sub-contracted to local entities.



Core SRT-MDA System integrates all system components. Computer and server systems, surveillance sensors all integrated with SRT suite of GeoVS software applications. Modular so customer can expand system in future.



We supply UAV, USV and MCU's equipped with sensor systems integrated into the command and control. We lease and sell and provide as a service. Modular.



We provide a range of data services, from satellite surveillance to communication, connectivity and enhanced information data feeds. Charged as consumed. Modular.



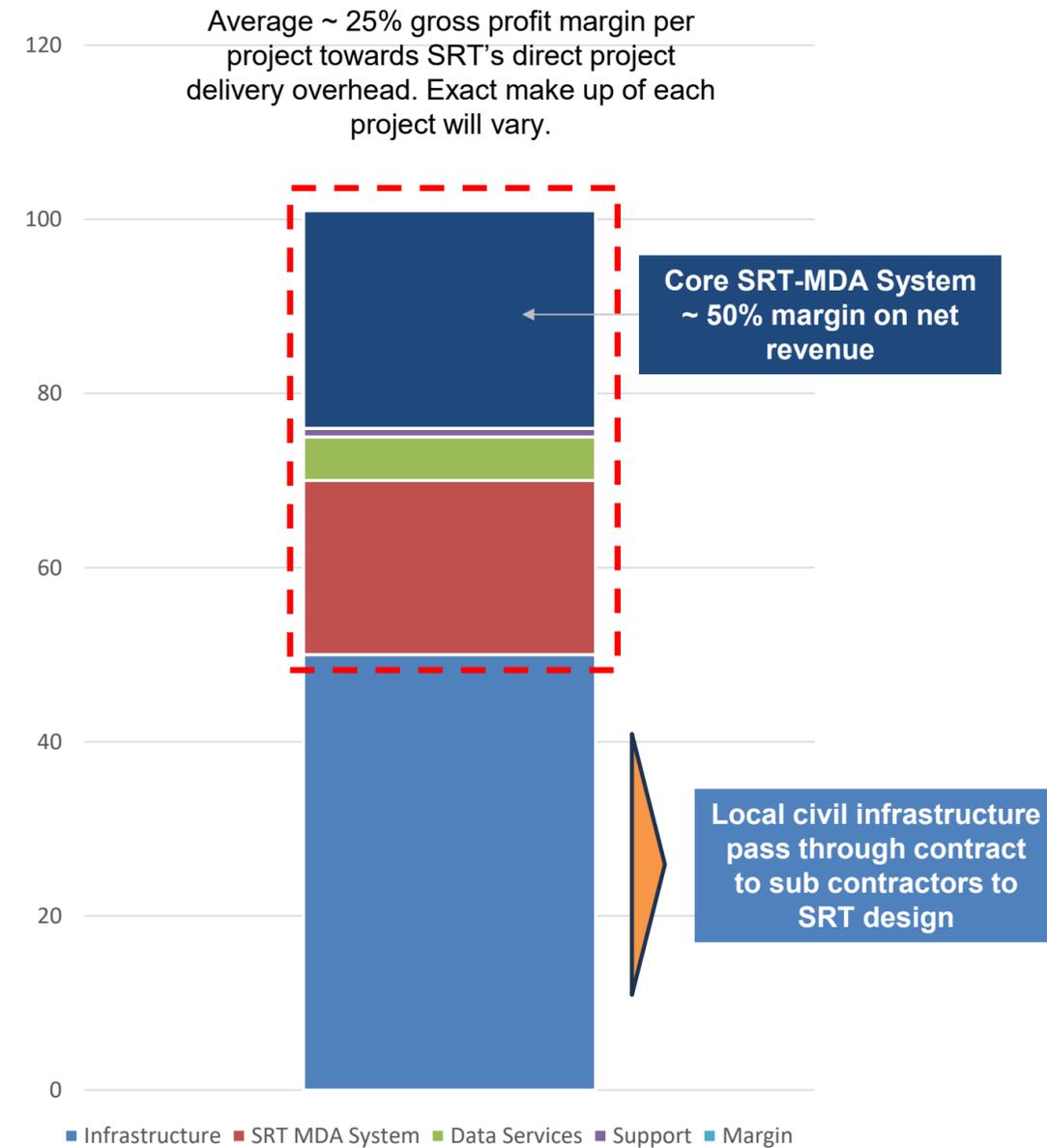
We provide long term ILO transformation and training programs and services in the form of the SRT ILO Training Academy. Modular.



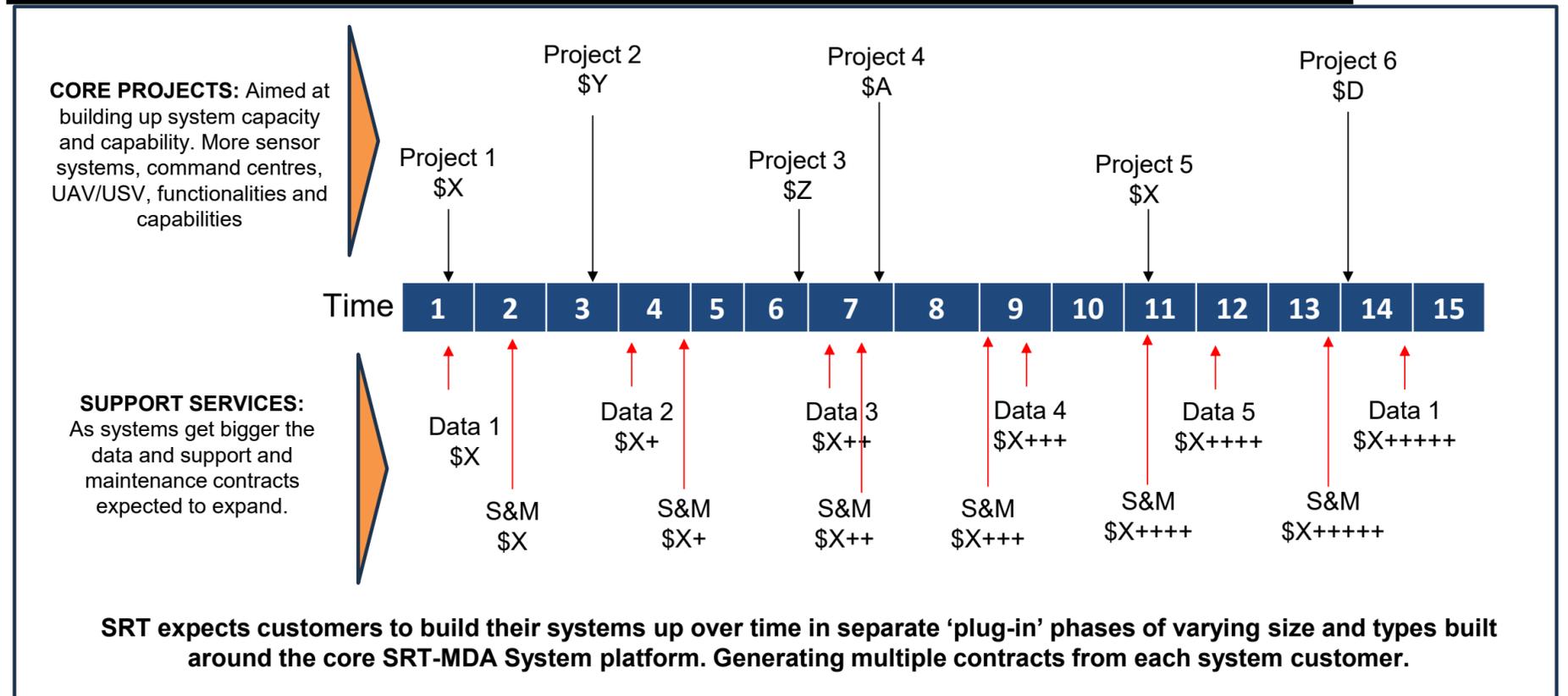
We provide continuous system maintenance and support services which grow with the system. Modular.

MDA Systems Business Model

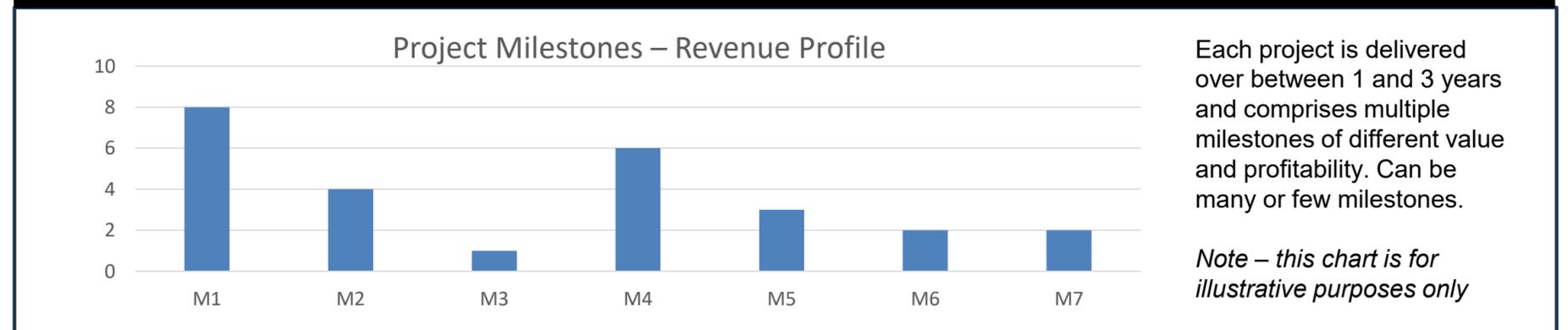
Sovereign partnership business engagement concept - Long term build up of system in series of projects/modules



EACH CUSTOMER CAN BE SOURCE OF MULTIPLE CONTRACTS OVER MANY YEARS

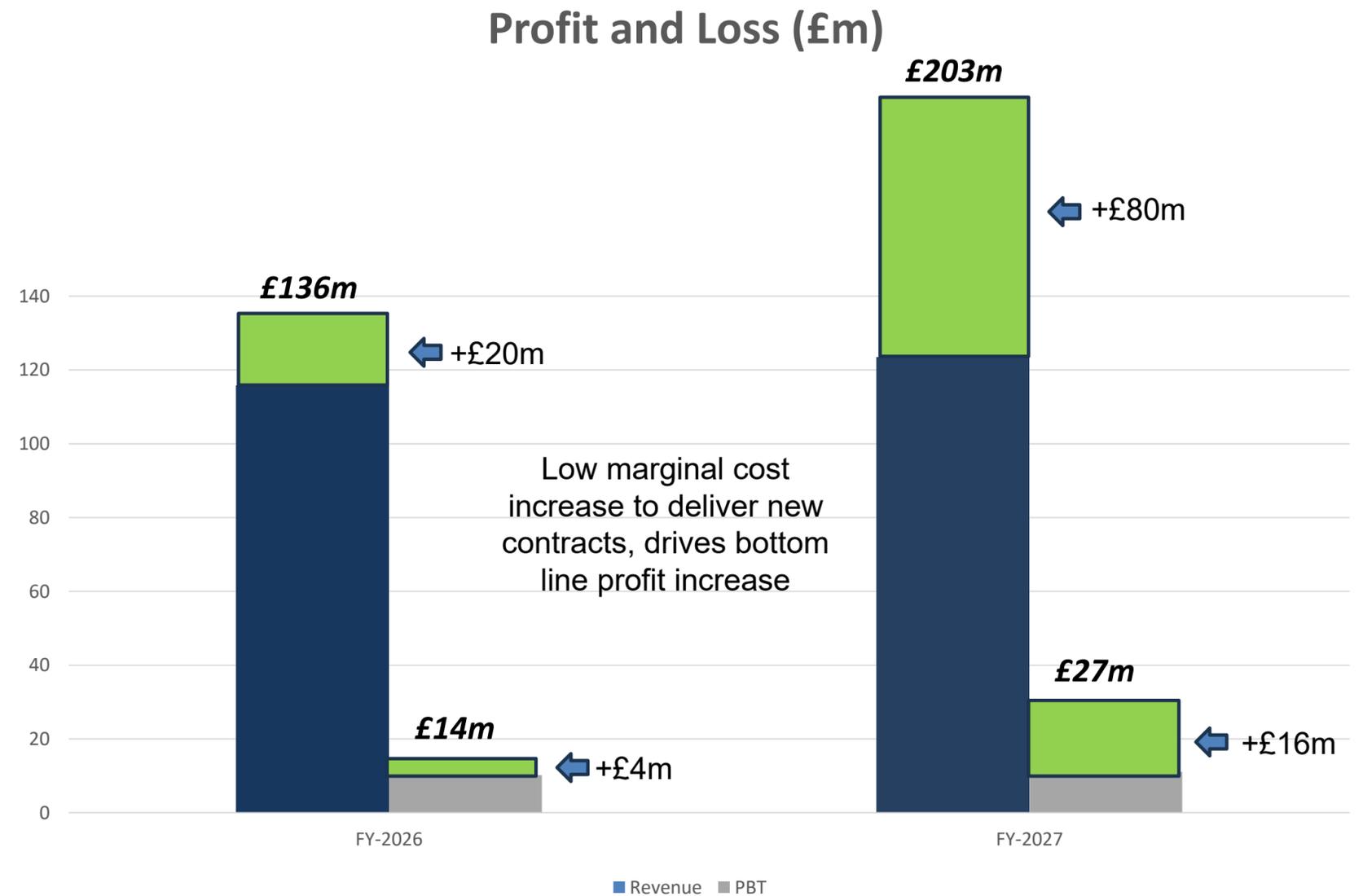
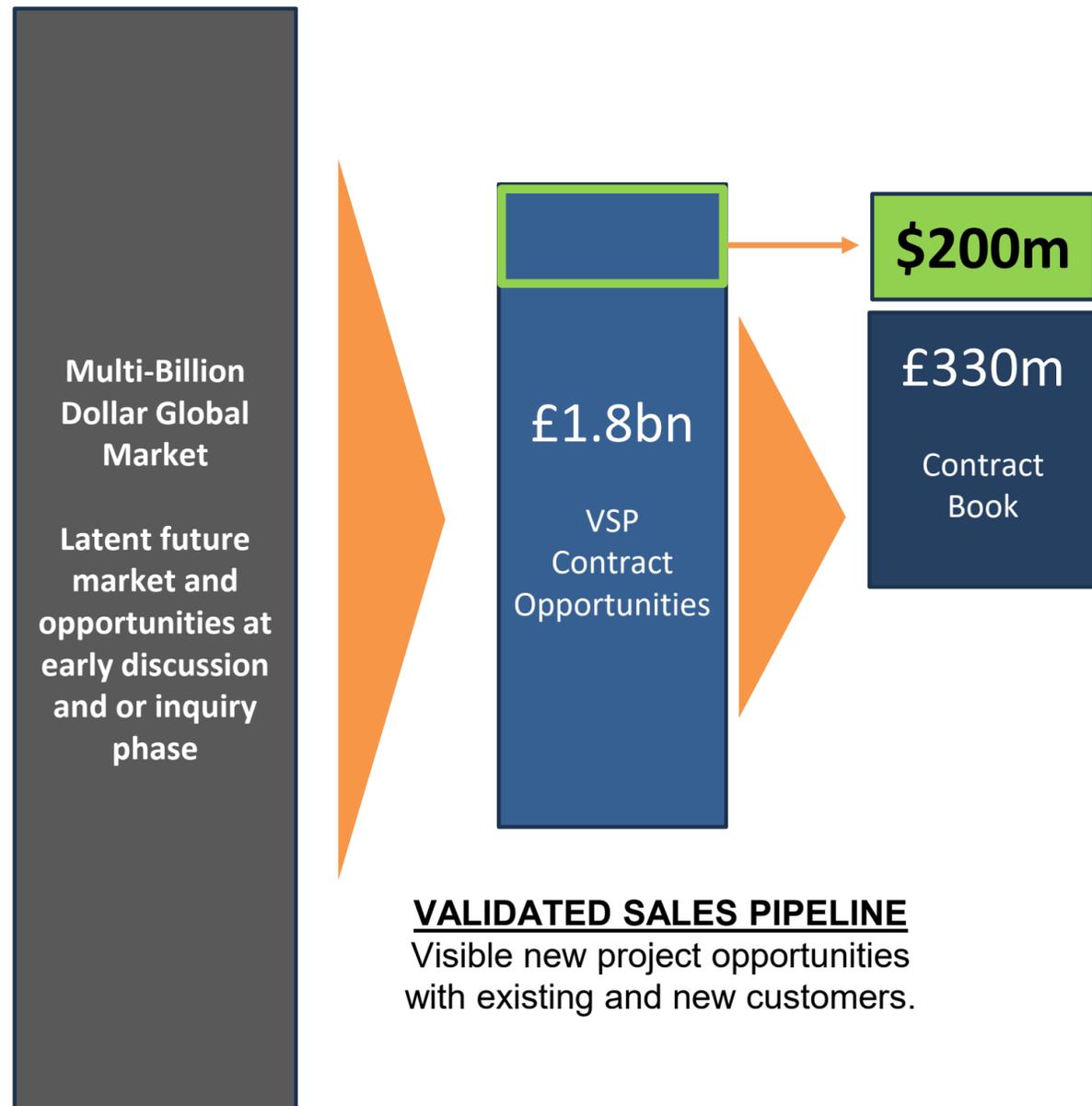


FOR EACH PROJECT INVOICES ISSUED AND PAID AS CONTRACTED MILESTONES DELIVERED



Scalable Business Model

New contract conversions offer significant growth opportunity. Example scenario.



*Conditional contract award announced received Sept 2025 of estimated +\$200m. Contract conditional on final contract and UKEF financing package. Exact timing unknown. Figures above are not representative of any specific contract and are intended for illustration.

*Items in green blocks above show the potential conversion of revenues and margin from items within the VSP which are currently not forecast.

The Future

Global demand for MDA. c£330m existing contracts in progress, expected to expand from contract conversions from prospect pipeline of £1.8bn, of which \$200m at pre-contract award stage.

MDA Systems Business

- Established position within global market with fundamental long term demand drivers from sovereign agencies. Opportunities arising in parallel markets such as land.
- c£330m of existing contracts underway – of which 25% delivered and paid. £1.8bn VSP pipeline of which \$200m at conditional contract award stage.
- Scalable business model with low marginal new project cost increase.

Marine Navigation Safety Business

- Established position in global leisure and commercial vessel market for AIS marine navigation safety devices.
- Global distribution network of ~5,000 resellers to be leveraged with expanded product offer
- Growing range of navigation safety products, including shipping of new NEXUS coms device in January 2026.

Summary

Established global civil-defence tech business delivering proven solutions for real problems.

Established global market presence and growing customer base with c£330m of existing system contracts and navigation business.

Substantial prospect for short and long-term upside from £1.8bn of validated new system contract pipeline and expansion of navigation business.

Long-term growth prospects driven by fundamental demand for maritime domain awareness by sovereigns, authorities and mariners.

Fundamental problems underpin demand for what we do:

- National security and border control
- Law enforcement
- Environmental sustainability / IUU Fishing
- Safety, search & rescue
- Economic & commercial efficiency

